

Buy-sell agreements funded with life insurance

Case study

Problem

Your clients are partners in a dental practice and have recently started working on succession planning. There is concern about where the funds will come from to buy-out the other partner's shares if one of them were to pass away.



A solution

A buy-sell agreement funded with life insurance can help one owner buy the other owner's share should either partner pass away. Their attorney drafts a buy-sell agreement. Your clients agree to purchase the other's interest in the business, purchase life insurance policies on one another, and make themselves the beneficiary on the other owner's life. The total amount of coverage on each owner is the value of each individual's ownership in the business. In order to provide maximum flexibility, each partner names the other partner as the contingent owner of the policies they've purchased.

Benefits for business owners:

- Establishes an agreed-upon method for determining business valuation
- Helps avoid unintended or unwelcome transfers of ownership
- Prevent heirs being stuck with an inheritance they can't use
- Have funds to transfer ownership of the business without probate
- Protects the business from shares being sold to someone outside current ownership
- Funding through life insurance is potentially guaranteed and offers a generally tax-free death benefit

Hypothetical case study

Dental Practice Value: \$1M

► Client A: age 50

Owns a \$500,000 15-year ADDvantage® Term policy on partner (Male, Age 32, Preferred Non-Tobacco)

Annual premium: \$250

► Client B: age 32

Owns two policies on partner (Male, Age 50, Preferred Non-Tobacco)

Policies	Death Benefit	Annual Premium
ADDvantage Term (15-year term)	\$250,000	\$460
Builder Plus IUL® 3	\$250,000	\$20,795.46

Client B cash surrender value at year:



Year five:

\$95,564



Year ten:

\$225.941



Year fifteen:

\$415,861

The information presented is hypothetical and not intended to project or predict investment results. Illustrations are not complete unless all pages are included. (October 31, 2023, North American Web-Based Illustrations). Builder Plus IUL 3 with its S&P500® Annual Pt-to-Pt %0 index at 50% and Fidelity Multifactor Yield Index 5% High Par Annual Pt-to-Pt option at 50%, return of premium death benefit option², 5.88% index credits, non-guaranteed assumed, premium for 15 years.

Why indexed universal life insurance?

A life insurance policy that offers potential cash value can provide several benefits:

- Funds for buy-out at retirement or exit of another owner if the buy-sell isn't triggered
- Funds for a non-death trigger (disability, divorce, leaving the company, etc.)

Case design tips

Be sure the specified amount is enough to meet buy-out needs.

Consider the possibility of future business value and address with something like Return of Premium death benefit option² or larger death benefit.

Generally, the ownership on a **cross-purchase buy sell** is one person owning and funding the policy on the life of their partner. For an **entity purchase buy-sell**, the business may own the policy on the life of the owner and offer a potential bonus at retirement if funds are not needed.

Be sure to discuss with clients that performance is not guaranteed and depending on funding, life insurance may not guarantee avoiding the loss of premium.



- 1. Make a list of clients that own businesses with one or more partners
- 2. Reach out to them to see if they have a plan in place to protect the business should an owner pass away
- 3. Share how life insurance could be used to help fund a buy-sell agreement to help extend the life of the business

1. In some situations, loans and withdrawals may be subject to federal taxes. North American does not give tax or legal advice. Clients should be instructed to consult with and rely on their own tax advisor or attorney for advice on their specific situation. Income and growth on accumulated cash values is generally taxable only upon withdrawal. Adverse tax consequences may result if withdrawals exceed premiums paid into the policy. Withdrawals or surrenders made during a Surrender Charge period will be subject to withdrawal charges, processing fees, or surrender charges, and may reduce the ultimate death benefit and cash value. Surrender charges vary by product, issue age, sex, underwriting class, and policy year.

2. Return of premium death benefit option is subject to eligibility requirements.

The Fidelity Multifactor Yield Index 5% ER is a multi-asset index, offering exposure to companies with attractive valuations, high quality profiles, positive momentum signals, lower volatility and higher dividend yield than the broader market, as well as U.S. treasuries, which may reduce volatility over time. Fidelity is a registered trademark of FMR LLC. Fidelity Product Services LLC ("FPS") has licensed this Index for use for certain purposes to North American Company for Life and Health Insurance® on behalf of the Product. The Index is the exclusive property of FPS and is made and compiled without regard to the needs, including, but not limited to, the suitability needs, of the Company, the Product, or owners of the Product is not sold, sponsored, endorsed or promoted by FPS or any other party involved in, or related to, making or compiling the Index. The Company exercises sole discretion in determining whether and how the Product will be linked to the value of the Index. FPS does not provide investment advice to owners of the Product, nor to any other person or entity with respect to the Index and in no event shall any Product contract owner be deemed to be a client of FPS.

Neither FPS nor any other party involved in, or related to, making or compiling the Index has any obligation to continue to provide the Index to the Company with respect to the Product. Neither FPS nor any other party involved in, or related to, making or compiling the Index makes any representation regarding the Index, Index, Index information, performance, annuities generally or the Product particularly.

Fidelity Product Services LLC disclaims all warranties, express or implied, including all warranties of merchantability or fitness for a particular purpose or use. Fidelity Product Services LLC shall have no responsibility or liability whatsoever with respect to the Product.

Administrative Office • One Sammons Plaza • Sioux Falls, SD | NorthAmericanCompany.com

THE S&P 500® Index THE S&P MidCap 400® Index

These Indices do not include dividends paid by the underlying companies.

The S&P MidCap 400°, and the S&P 500° ("the Indices") are products of S&P Dow Jones Indices LLC or its affiliates ("SPDJI") and have been licensed for use by North American Company for Life and Health Insurance® ("the Company"). S&P®, S&P 500°, US 500, The 500, iBoxx®, iTraxx® and CDX® are trademarks of S&P Global, Inc. or its affiliates ("S&P"); Dow Jones® is a registered trademark of Dow Jones Trademark Holdings LLC ("Dow Jones"). It is not possible to invest directly in an index. The Company's Product is not sponsored, endorsed, sold or promoted by SPDJI, Dow Jones, S&P, or any of their respective affiliates (collectively, "S&P Dow Jones Indices"). S&P Dow Jones Indices does not make any representation or warranty, express or implied, to the owners of the Company's Product or any member of the public regarding the advisability of investing in securities generally or in the Company's Product particularly or the ability of the Indices to track general market performance. Past performance of an index is not an indication or guarantee of future results. S&P Dow Jones Indices only relationship to the Company with respect to the Indices is the licensing of the Index and certain trademarks, service marks and/or trade names of S&P Dow Jones Indices and/or its licensors. The Indices are determined, composed and calculated by S&P Dow Jones Indices without regard to the Company or the Ompany's Product. S&P Dow Jones Indices has no obligation to take the needs of the Company or the owners of the Company's Product into consideration in determining, composing or calculating the Indices. S&P Dow Jones Indices has no obligation or liability in connection with the administration, marketing or trading of the Company's Product. There is no assurance that investment products based on the Indices will accurately track index performance or provide positive investment returns. S&P Dow Jones Indices LLC is not an investment adviser, commodity trading advisory, commodity, commodity, crypto currency or other asset within an index is

S&P DOW JONES INDICES DOES NOT GUARANTEE THE ADEQUACY, ACCURACY, TIMELINESS AND/OR THE COMPLETENESS OF THE INDICES OR ANY DATA RELATED THERETO OR ANY COMMUNICATION, INCLUDING BUT NOT LIMITED TO, ORAL OR WRITTEN COMMUNICATION (INCLUDING ELECTRONIC COMMUNICATIONS) WITH RESPECT THERETO. S&P DOW

JONES INDICES SHALL NOT BE SUBJECT TO ANY DAMAGES OR LIABILITY FOR ANY ERRORS, OMISSIONS, OR DELAYS THEREIN. S&P DOW JONES INDICES MAKES NO EXPRESS OR IMPLIED WARRANTIES, AND EXPRESSLY DISCLAIMS ALL WARRANTIES, OF MERCHANTABILITY OR FITNESS FOR A PARTICULAR PURPOSE OR USE OR AS TO RESULTS TO BE OBTAINED BY THE COMPANY, OWNERS OF THE COMPANY'S PRODUCT[S], OR ANY OTHER PERSON OR ENTITY FROM THE USE OF THE INDICES OR WITH RESPECT TO ANY DATA RELATED THERETO, WITHOUT LIMITING ANY OF THE FOREGOING, IN NO EVENT WHATSOEVER SHALL S&P DOW JONES INDICES BE LIABLE FOR ANY INDIRECT, SPECIAL, INCIDENTAL, PUNITIVE, OR CONSEQUENTIAL DAMAGES INCLUDING BUT NOT LIMITED TO, LOSS OF PROFITS, TRADING LOSSES, LOST TIME OR GOODWILL, EVEN IF THEY HAVE BEEN ADVISED OF THE POSSIBILITY OF SUCH DAMAGES, WHETHER IN CONTRACT, TORT, STRICT LIABILITY, OR OTHERWISE. S&P DOW JONES INDICES HAS NOT REVIEWED, PREPARED AND/OR CERTIFIED ANY PORTION OF, NOR DOES S&P DOW JONES INDICES HAVE ANY CONTROL OVER, THE COMPANY'S PRODUCT[S] REGISTRATION STATEMENT, PROSPECTUS OR OTHER OFFERING MATERIALS. THERE ARE NO THIRD-PARTY BENEFICIARIES OF ANY AGREEMENTS OR ARRANGEMENTS BETWEEN S&P DOW JONES INDICES. AND THE COMPANY, OTHER THAN THE LICENSORS OF S&P DOW JONES INDICES.

Indexed universal life insurance products are not an investment in the "market" or in the applicable index and are subject to all policy fees and charges normally associated with most universal life insurance. Builder Plus IUL 3 (policy form series LS191) and ADDvantage Term (policy form series LS174) or state variation, including all applicable endorsements and riders, are issued by North American Company for Life and Health Insurance, West Des Moines, IA. Products, features, riders, endorsement or issue ages may not be available in all jurisdictions. Restrictions or limitations may apply.

As independent financial professionals, it is up to you to choose whether this sales concept contained in these materials might be appropriate for use with your particular sales strategy and clients. Please note that Midland National does not require you to use this sales concept; it is a resource that can be used at your option for your own individualized sales presentations if appropriate for the particular client and circumstances.

Sammons Financial® is the marketing name for Sammons® Financial Group, Inc.'s member companies, including North American Company for Life and Health Insurance®. Annuities and life insurance are issued by, and product guarantees are solely the responsibility of, North American Company for Life and Health Insurance.

